# The Limits of Power: The United States in Vietnam



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Southeast Asia During the Vietnam War

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## Introduction: Vietnam and the American Experience

The Vietnam War is different things to different people. For some Americans it conjures images of anti-war protests, draft dodgers, and M.I.A.s. Others speak about the "lessons" of Vietnam. For others it is a distant war in the distant past.

Whatever it may represent to Americans today, the Vietnam War is an important part of U.S. history. The Vietnam War changed politics, culture, and the United States itself. Hollywood has made movies about it. Musicians, poets, and scholars have all tried to understand and describe what happened.

The effects of the war have been far-reaching. The Vietnam War was even an issue during the 2004 campaign for the U.S. presidency. The United States is what it is today in part because of the American experience of the Vietnam War. But Americans understand and remember the American experience in Vietnam in different ways.

### 66No event in American history is more misunderstood than the Vietnam War."

-former President Richard M. Nixon

The first step to understanding the Vietnam War is to examine how and why the U.S. government became deeply involved in a complex and costly war halfway across the globe.

This reading uses selections from speeches, articles, political cartoons, songs, and memoranda to trace events from before Americans became involved in Southeast Asia until the last military personnel left Vietnam. The documents were written by the major participants in the decision-making process. These primary sources are the raw material that historians work with when they write history. As you read, focus not only on the ideas expressed, but also on the words and phrases chosen to express them. As you study these documents, ask yourself what are the values and perceptions behind these opinions and what are the implications of the recommendations.

In the next pages, you will follow the path of U.S. decision-makers as the drama of the Vietnam War unfolded. You will be given the information that they had at the time and you will be asked to view the world from the perspective of their values and objectives. With your classmates, you will analyze the situation in Vietnam at several key junctures and will explore the policy choices decision-makers considered. Like an earlier generation of U.S. decision-makers, you, too, will be asked to recommend what role the United States should play in Southeast Asia during the 1960s. You will have an opportunity to reenact debates and to consider questions and lessons from the period that still influence policy-makers today.



## Part II: America's Deepening Commitment—1954-64

The Geneva Conference of 1954 produced a solution to the military conflict in Indochina, but did not resolve the political status of Vietnam. Hostilities halted and French forces regrouped below the 17th parallel. Within two years, they withdrew completely from Vietnam. Above the 17th parallel, in what would become known as North Vietnam, the Democratic Republic of Vietnam under the leadership of Ho Chi Minh held undisputed power. Below the 17th parallel, the Republic of Vietnam, the former French protectorate, was led by Ngo Dinh Diem, an anti-communist Roman Catholic. Bao Dai appointed him prime minister in June 1954.

The accords signed at Geneva also called for Vietnam-wide elections to be held within two years for the purpose of achieving political unification. While the United States was clearly displeased with the apparent partial communist victory and refused to sign any formal declaration after the conference, Washington did pledge to respect the settlement and "view with grave concern any renewal of aggression in the area." As the French withdrew from South Vietnam, their presence was replaced by the arrival of U.S. economic aid and military advisers.

## Why was Diem viewed favorably in Washington?

Washington viewed Ngo Dinh Diem as the only alternative to communist control over all of Vietnam. With strong anti-communist and anti-French credentials, Diem also had the backing of the small but powerful Roman Catholic minority in South Vietnam. Many of these Catholics had fled from the north after the settlement and fiercely opposed any accommodation with the communists.

With the backing of his American advisers, Diem rejected in July 1955 the provisions of the Geneva Accords that called for Vietnamwide elections within two years. Washington believed that the popularity of Ho Chi Minh and the Vietminh would guarantee a communist victory. Shortly thereafter, Diem defeated Bao Dai in a South Vietnamese referendum, receiving 98 percent of the vote. Diem's refusal to participate in Vietnam-wide elections by the June 1956 deadline brought no protests from either the Soviet Union or China. In fact, the Soviets proposed in 1957 that both Vietnams be admitted to the United Nations. Although it rejected this proposal, the United States continued to implement its plan to transform South Vietnam into a strong, independent, anti-communist nation which would block any further communist expansion into Southeast Asia.

## How did the United States support Diem's regime?

By early 1960, the United States had sent more than \$1 billion in economic and military aid to support Diem's regime. In addition to the aid, nearly one thousand U.S. military personnel were stationed in Vietnam to serve as advisers to the Diem government and the Army of the Republic of Vietnam (ARVN).

Diem's increasingly dictatorial governing style triggered several failed coup attempts and heightened violence in the countryside. By the late 1950s, remnants of Vietminh units (now called Vietcong) in South Vietnam had begun to attack local government officials. The Vietcong campaign was supported by the National Liberation Front, a collection of groups formed in December 1960 with North Vietnam's encouragement to oppose Diem's rule. During 1961, more than four thousand government officials, mostly lower ranking village chiefs, were assassinated.

Ironically, the first Asian crisis to confront President John F. Kennedy when he took office in January 1961 was not in Vietnam, but in neighboring Laos, where a complicated civil war was raging. Britain and the Soviet Union, the co-sponsors of the 1954 Geneva Conference, organized another conference in Geneva in 1961 to resolve the Laotian situation. The negotiations resulted in an agreement to reThe Limits of Power: The United States in Vietnam

> spect Laos' neutrality. In contrast to the U.S. position in 1954, the Kennedy administration supported the outcome of the conference in 1961. At the same time, Kennedy had no intention of backing down from the U.S. commitment to an independent, anti-communist South Vietnam. In fact, a high-level U.S. mission headed by General Maxwell Taylor, soon to be appointed Kennedy's chairman of the Joint Chiefs of Staff, and Walt Rostow, a top State Department official, went to Vietnam in October 1961 to evaluate the situation and to make recommendations for stemming the communist advance.

### 66...The question was how to change a losing game and begin to win, not how to call it off."

—General Maxwell Taylor

The Taylor-Rostow report reaffirmed the U.S. commitment to South Vietnam. "If Vietnam goes," the report argued, "it will be exceedingly difficult if not impossible to hold Southeast Asia." General Taylor recommended the introduction of eight thousand U.S. combat troops initially. To avoid drawing too much attention to the move, he proposed that the stated purpose of their mission be flood relief. Taylor also dismissed concerns about North Vietnam's response to this action.

66North Vietnam is extremely vulnerable to conventional bombing.... There is no case for fearing a mass onslaught of Communist manpower into South Vietnam and its neighboring states, particularly if our air power is allowed a free hand against logistical targets."

—General Maxwell Taylor

In addition, Taylor recommended increased logistical support for the ARVN, the introduction of U.S. helicopters, and increased covert operations in Laos and North Vietnam. Secretary of Defense Robert McNamara and Pentagon military planners saw Taylor's proposal as inadequate. Instead they advocated the deployment of up to two hundred thousand U.S. combat troops.

**66**The fall of South Vietnam to

Communism would lead to the fairly rapid extension of Communist control, or complete accommodation to Communism, in the rest of mainland Southeast Asia and in Indonesia. The strategic implications worldwide, particularly in the Orient, would be extremely serious.... The introduction of a U.S. force of the magnitude of an initial 8,000 men in a flood relief context will be of great help to Diem. However, it will not convince the other side (whether the shots are called from Moscow, Peiping [Beijing], or Hanoi) that we mean business. Moreover, it probably will not tip the scales decisively. We would be almost certain to get increasingly mired down in an inconclusive struggle. The other side can be convinced we mean business only if we accompany the initial force introduction by a clear commitment.... We can assume that the maximum U.S. forces required on the ground in Southeast Asia will not exceed six divisions, or about 205,000 men."

> —Department of Defense Report, November 1961

### What was Kennedy's compromise approach?

President Kennedy compromised and adopted an approach that fell between Taylor's and the Defense Department's recommendations. The United States sent helicopters, beefed up the aid package, and dramatically increased the number of U.S. military advisers in South Vietnam. From the end of 1961 to the end of 1962, the number of U.S. personnel rose from more than three thousand to more than eleven thousand. These advisers, who accompanied ARVN units into battle, soon began to suffer casualties. In 1961, eleven were killed in combat; in 1962 thirty-one were killed; and in 1963 seventy-eight Americans died in the Vietnam War. The president made no strong public commitment to the war to the American people, and the Pentagon's estimate that as many as 200,000 troops would be needed was kept secret.

On the battlefield, the performance of the ARVN, guided by U.S. advisers and armed with new equipment, was mixed. Moreover, the Pentagon's "strategic hamlet program," which was designed to prevent the Vietcong from circulating freely among peasants in the countryside, was not generally successful. Nonetheless, the United States issued optimistic statements in mid-1963. "Victory in three years," predicted one. "There is a new feeling of confidence that victory is possible," said another. Kennedy himself declared, "We don't see the end of the tunnel, but I must say I don't think it is darker than it was a year ago, and in some ways [it is] lighter."

Not all U.S. decision-makers agreed with Kennedy's assessment. Mike Mansfield, the majority leader in the Senate, toured Southeast Asia in late 1962 and advised Kennedy that the United States should re-evaluate its commitment and involvement in South Vietnam.

### 66It is their country, their future that is at stake, not ours. To ignore that reality will not only be immensely costly in terms of American lives and resources, but it may also draw us inexorably into some variation of the unenviable position in Vietnam that was formerly occupied by the French."

—Senator Mike Mansfield

Mansfield and other critics of the war effort worried particularly about growing political opposition to Diem's rule in South Vietnam. During the spring of 1963, for example, thousands of Buddhists led by militant monks in the northern city of Hue began protesting what they perceived as discrimination practiced against them by Diem and his predominantly Roman Catholic government. In response, government troops fired at the peaceful demonstrators, killing nine people. The Diem government ignored U.S. advice to seek reconciliation and instead insisted that the Vietcong were manipulating the Buddhists. In June 1963, the Buddhist protest hit the front pages of American newspapers when an elderly monk drenched himself with gasoline in a busy Saigon intersection and, with the assistance of other monks and nuns, burned himself to death. A written message the monk left behind requested that the Diem government respect all religions and show charity and compassion in its dealings with the Buddhists. Again the Diem government blamed the incident on the Vietcong, and more fiery suicides followed.

### Why did President Kennedy appoint Henry Cabot Lodge as the new ambassador to Vietnam?

The frustration of the Kennedy administration with Diem and his brother, Ngo Dinh Nhu, who headed the regime's secret police, led to the appointment in June 1963 of Henry Cabot Lodge as the new U.S. ambassador to Saigon, the South Vietnamese capital. Lodge, a Republican from Massachusetts, was Kennedy's choice to direct the tough new American line in Saigon. No longer would the United States "sink or swim with Ngo Dinh Diem," as American observers had remarked. Instead, Diem would be told to reform his government and build popular support for the war against the communists—or else.

The choice of a prominent Republican for the sensitive post revealed Kennedy's desire to maintain bipartisan support for U.S. involvement. By the time Ambassador Lodge arrived in Saigon in August 1963, the situation seemed beyond hope. U.S. officials were talking about the need to replace Diem and his clique. Lodge was instructed to tell ARVN generals dissatisfied with Diem that the United States would condone a coup against the government, so long as the anti-communist struggle continued. On November 2, 1963, Diem and his brother were overthrown in a military coup and assassinated. President Ken-



nedy himself would be dead from the bullets of an assassin within three weeks.

### Why did President Johnson find himself drawn deeply into the problems in Vietnam?

Before Kennedy's assassination in November 1963, Lyndon Johnson had not played a major role as vice president in the formulation of U.S. foreign policy. Although he went to South Vietnam in May 1961 and hailed Diem as "the Winston Churchill of Southeast Asia," Johnson had not been part of the inner circle of decision-makers who had shaped the growing U.S. involvement in Southeast Asia.

Rather, Johnson was a master of domestic politics. Majority leader of the Senate for many years, Johnson as president wished to focus his efforts on an ambitious agenda to create a "Great Society" at home. His idol was Franklin D. Roosevelt, the domestic reformer, not Franklin D. Roosevelt, the world leader. Inheriting most of Kennedy's foreign policy advisers, including Secretary of State Rusk, Secretary of Defense McNamara, National Security Advisor McGeorge Bundy, Assistant Secretary of State William Bundy, and top State Department planner Walt Rostow, Johnson quickly found himself drawn deeply into the worsening crisis in Vietnam.

The fact that a military government replaced Diem in Saigon did not bring the anticipated turnaround in the war effort. A series of power struggles within the South Vietnamese military leadership to determine who would exercise real power in the government complicated the situation.

Meanwhile, the number of U.S. military advisers grew to more than sixteen thousand by the end of 1963 and would surpass twentythree thousand by the end of the next year. Frustrated by the hit-and-run tactics of the Vietcong in South Vietnam, many American military leaders were convinced that only heavy bombing of North Vietnam could stop the communists. Air Force Chief of Staff Curtis LeMay argued that "we are swatting flies when we should be going after the manure pile!"

For his part, Johnson was most concerned about winning election in the fall of 1964 to a full four-year term as president. As he reportedly told his military advisers at a White House Christmas party in December 1963, "just let me get elected, and then you can have your war."

But Johnson was unable to turn his attention away from Vietnam for long. North Vietnam continued its support for the insurgency in the south, and matched the gradual escalation of U.S. involvement. During 1964, an estimated ten thousand North Vietnamese troops infiltrated the south. Although the communist forces in the south were still overwhelmingly South Vietnamese, these regular units from the north and the supplies that they brought gave the insurgents increased capability for large-scale actions. At the same time, the United States was spending more than \$2 million a day in Vietnam and several Americans a week on average were being killed in battle. In March 1964, Secretary of Defense McNamara, returning from his second trip to Vietnam in four months, reported that:

6 6 The situation has unquestionably been growing worse, at least since September [1963].... In terms of government control of the countryside about 40 percent of the territory is now under Viet Cong control or predominant influence.... Large groups of the population are now showing signs of apathy and indifference.... The ARVN and paramilitary desertion rates, and particularly the latter, are high and increasing."

—Robert S. McNamara

As had become the pattern, leaders recommended increased aid in the form of more military equipment. In addition, U.S. leaders told the Saigon government that "we are prepared to furnish assistance and support to South Vietnam for as long as it takes to bring the insurgency under control."

## The Tonkin Gulf Resolution

The U.S. Constitution divides the war-making power of the United States between the executive and the legislative branches. Article II designates the president as commander-in-chief of the armed forces, while Article I grants Congress the power to declare war. In addition, Congress has the authority to appropriate money. This so-called "power of the purse" ensures that Congress will play a significant role in determining defense spending in wartime. The last time that Congress was asked to formally declare war was December 1941, after the Japanese attack on Pearl Harbor. Since World War II, presidents have repeatedly ordered military action without requesting a formal declaration of war. Even the Korean War, which cost more than 53,000 American lives, was technically a "police action" conducted under the authority of the United Nations. Almost without exception, large majorities of both Houses have strongly supported presidential decisions to send military forces abroad, at least initially. This reading explores how the administration of President Johnson obtained congressional authority for the expansion of U.S. involvement in Vietnam in 1964.

### The Plan

s the 1964 presidential elections ap $oldsymbol{\Lambda}$ proached, President Johnson saw the need for a congressional resolution that would endorse the growing U.S. involvement in Vietnam. Such a resolution would strengthen the president's credibility abroad and give him increased flexibility. Johnson was also worried about Barry Goldwater, the Republican nominee for president, who had taken a tough stance in dealing with communism. Johnson hoped that lining up solid majorities of both Republicans and Democrats in Congress behind his Vietnam policies would take the sting out of Goldwater's criticisms. Accordingly, presidential aides William Bundy and Walt Rostow drafted the following resolution in June 1964:

"...Whereas the Communist regime in North Viet Nam, with the aid and support of the Communist regime in China, has systematically flouted its obligations under these [1954 Geneva] accords and has engaged in aggression against the independence and territorial integrity of South Vietnam by carrying out a systematic plan for the subversion of the Government of South Viet Nam...

"Whereas the United States has no territorial, military or political ambitions in Southeast Asia, but desires only that the peoples of South Viet Nam, Laos and Cambodia should be left in peace by their neighbors to work out their own destinies in their own way...

"Whereas it is essential that the world fully understand that the American people are united in their determination to take all steps that may be necessary to assist the peoples of South Viet Nam and Laos to maintain their independence and political independence.... Be it resolved...

"That the United States regards the preservation of the independence and integrity of the nations of South Viet Nam and Laos as vital to its national interest and to world peace.... To this end, if the President determines the necessity thereof, the United States is prepared, upon the request of the Government of South Viet Nam or the Government of Laos, to use all measures, including the commitment of armed forces to assist that government in the defense of its independence and territorial integrity against aggression or subversion supported, controlled or directed from any Communist country..."

Johnson did not want to appear rash. During the presidential campaign, he sought to



portray Goldwater as trigger-happy and reckless. For that reason, the president decided to wait for further North Vietnamese provocation before sending his request to Congress. In the meantime, he instructed the Pentagon to prepare detailed plans for bombing North Vietnam.

### **Questions for class discussion:**

1. Why did Johnson believe that bipartisan congressional support for his policies in Vietnam was so important?

2. Does the government of a democracy have to operate under a different set of rules from those of a dictatorship when formulating foreign policy?

### The Incident

uring the summer of 1964 the United States directed two ongoing naval operations in the Gulf of Tonkin, north of the 17th parallel off the coast of Vietnam. One operation involved South Vietnamese commandos, trained by the C.I.A., who would launch hitand-run strikes on North Vietnamese coastal sites using very fast patrol boats. The other operation would send U.S. warships, equipped with sensitive electronic gear, to cruise to within eight miles of the North Vietnamese coast in order to trigger the operation of North Vietnamese radar installations. The ships would then take measurements of the radar's locations and frequencies. The U.S. destroyer Maddox was engaged in such a mission off the North Vietnamese coast on August 1. The day before, several South Vietnamese patrol boats had raided North Vietnamese coastal positions in the same area.

On the morning of August 2, several North Vietnamese patrol boats attacked the Maddox. Several torpedoes missed their target, but machine gun fire hit the U.S. warship. There were no casualties. The *Maddox* had begun firing as soon as the patrol boats approached, sinking one patrol boat and damaging two others. Planes from the nearby U.S. aircraft carrier *Ticonderoga* assisted by strafing the enemy boats. When Johnson received word of the incident, he sent a stern warning to North Vietnamese leaders in Hanoi. He also informed Soviet Premier Nikita Khrushchev that, while he did not wish to widen the war, the United States would not tolerate attacks by the North Vietnamese on U.S. warships in international

waters. No acts of reprisal were ordered at the time.

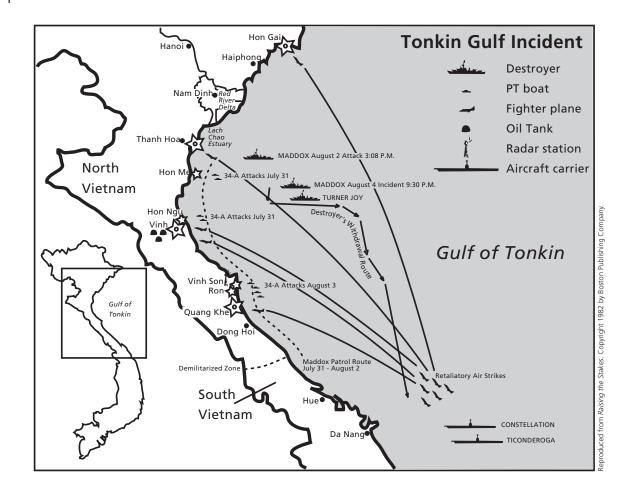
To underscore American determination. the *Maddox*, joined by a second destroyer, the C. Turner Joy, were ordered back into the same area the next day. Several South Vietnamese patrol boats also staged another hit-and-run mission in the area. During that evening, radar and sonar readings taken by the crews of the destroyers seemed to indicate that both U.S. destroyers were under attack. No enemy boats were actually seen and no hostile gunfire was heard. Nevertheless, both destroyers fired for several hours at the unseen attackers. Heavy rain that evening in the Tonkin Gulf contributed to the confusion. When Johnson learned of the situation, he decided to order retaliation, and to ask Congress immediately for a resolution of support. Several days later, analysis of the incident raised doubts that the two destroyers had actually come under attack. Johnson himself remarked to an aide, "Hell, those dumb stupid sailors were just shooting at flying fish."

### **Questions for class discussion:**

1. Some have argued that the North Vietnamese were to blame for the incident, while others have maintained the United States was at fault. Discuss the case that both sides might make.

2. Why do you think that President Johnson went to Congress and the American people immediately, rather than waiting for a full investigation of the second "attack"?

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### The Request

On the evening of August 4, the day of the controversial second "attack" on U.S. naval vessels in the Tonkin Gulf, President Johnson went on national television to announce that he had ordered reprisal bombing of North Vietnamese naval facilities and to declare that "repeated acts of violence against the armed forces of the United States must be met not only with alert defense, but with positive reply." The next day Congress began consideration of the following resolution:

"Whereas the naval units of the Communist regime in Vietnam, in violation of the principles of the Charter of the United Nations and of international law, have deliberately and repeatedly attacked United States naval vessels lawfully present in international waters and have thereby created a serious threat to international peace;

"Whereas these attacks are part of a deliberate and systematic campaign of aggression that the communist regime in North Vietnam has been waging against its neighbors and the nations joined with them in the collective defense of their freedom;

"Whereas the United States is assisting the peoples of southeast Asia to protect their freedom and has no territorial, military or political ambitions in that area, but desires only that these peoples should be left in peace to work out their own destinies in their own way. Now therefore, be it

"Resolved by the Senate and House of

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Representatives of the United States of America in Congress assembled that the Congress approves and supports the determination of the President, as Commander in Chief, to take all necessary measures to repel any armed attack against the forces of the United States and to prevent further aggression.

"Sec. 2 The United States regards as vital to its national interest and to world peace the maintenance of the international peace and security in southeast Asia. Consonant with the Constitution and the Charter of the United Nations and in accordance with its obligations under the Southeast Asia Collective Defense Treaty, the United States is, therefore, as the President determines, to take all necessary steps, including the use of armed force, to assist any member or protocol state [South Vietnam] of the Southeast Asia Collective Defense Treaty requesting assistance in defense of its freedom. "Sec. 3 This resolution shall expire when the President shall determine that the peace and security of the area is reasonably assured by international conditions created by action of the United Nations or otherwise, except that it may be terminated earlier by concurrent resolution of the Congress."

### **Questions for class discussion:**

1. How do the changes in wording from the June draft (page 28) change the President's ability to direct U.S. policy in Vietnam? Explain by comparing specific phrases from the two documents.

2. Sometime later, Johnson remarked to aides that this resolution was "like grandma's nightshirt—it covered everything." What did he mean by this?

### The Action

A fter two days of debate, both Houses of Congress, with only Senators Wayne Morse and Ernest Gruening dissenting, passed the Tonkin Gulf resolution. The administration would cite this congressional action as the necessary and sufficient legal authority for its actions in Vietnam during the next several years. Congress regularly approved subsequent annual requests for funds to continue the war. Even congresspeople who opposed the war were reluctant to deny the funds and resources necessary to support the U.S. effort. The Senate repealed the Tonkin Gulf resolution in June 1970. U.S. involvement in the war continued until January 1973, although no president ever requested a formal declaration of war.

### **Question for class discussion:**

If the administration had foreseen how long and costly the war would be, do you think that it would have chosen the same means to obtain congressional support and legal authority?

### **Extra Challenge**

One of the major reasons for studying history is to discover connections and recurring patterns. Several previous incidents in U.S. history are worth comparing to the passage of the Tonkin Gulf resolution, including the incident which sparked the declaration of war against Mexico in 1846 and Congressman Lincoln's "spot resolutions," the sinking of the battleship *Maine* in Havana harbor in 1898 and the subsequent war with Spain, the attack on the destroyer *Greer* by a German submarine in September 1941, when the United States was still a neutral, as well as the controversy surrounding weapons of mass destruction and the U.S.-led invasion of Iraq in 2003.

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The United States in Vietnam

## **Options in Brief**

## Option 1: Americanize the War, and Fight to Win!

The survival of free, independent, noncommunist South Vietnam is necessary to protect U.S. strategic interests in the Western Pacific and East Asia. The United States must take whatever steps are necessary to defend South Vietnam against communist aggression and to demonstrate that the communists cannot succeed in using these so-called "wars of national liberation" to enslave more people. We have no choice: we must stop the advancing wave of communist aggression in Southeast Asia now! The United States must take over the war. We must not repeat the mistake of Korea, where the U.S. military was denied the political backing to achieve victory. U.S. forces in Vietnam should not be asked to fight a war with one hand tied behind their backs. There is no substitute for military victory. We must fight to win.

### Option 3: Limit Our Involvement and Negotiate a Withdrawal

The risks of increasing U.S. military involvement in Vietnam now outweigh any benefits of our presence. The military situation has deteriorated to the point that even massive American troop reinforcements cannot guarantee victory. The present government in Saigon is an unstable military dictatorship that has little popular support. The longer that we are in Vietnam and the larger our involvement, the greater the stakes become and the more difficult it will be to withdraw. U.S. prestige and credibility would be seriously damaged by such an outcome. No American forces beyond those promised should be sent to Vietnam. The bombing campaign against North Vietnam should be reduced, as should the scope of U.S. operations in the South. We should seek a negotiated settlement that would enable the U.S. to gradually reduce our presence in South Vietnam. We must cut our losses, but not at the cost of seriously damaging American honor and credibility.

### Option 2: Escalate Slowly and Control the Risks

The honor, determination, and credibility of the United States are at stake in South Vietnam. What ally could rely on American assurances in the future if we allow South Vietnam to fall under communist control? What potential enemy would be deterred by our pledge to oppose aggression if we fail to stand up to North Vietnam? We must take effective measures to convince the North Vietnamese and the insurgents in the south that they will not be permitted to achieve control of South Vietnam. Slowly and steadily squeezing harder on North Vietnam by increasing our bombing in a calculated manner would be the most effective approach. At the same time, we would avoid provoking increased involvement by the Soviet Union and China, and alarming the American people with a hasty, and perhaps unnecessary, crash buildup. We must control the pace of U.S. involvement.

### Option 4: Unilateral Withdrawal—Pull Out Now!

The involvement of the U.S. in the Vietnamese civil war is contrary to American values and interests. We have no right to impose upon the people of Vietnam a government of our choosing. We have no strategic interests in Vietnam which require any U.S. military involvement. To assume that we know what is best for a people halfway across the world with different traditions and values, and to employ our overwhelming military might to impose our solution on them, is unjustified, arrogant, and immoral. The United States cannot preserve its democratic values at home while it is betraying them abroad. The U.S. government should begin to withdraw its forces. Americans will understand that the principles that have guided this nation from its birth are more important than a poorly conceived policy based on an incomplete understanding of a complex situation thousands of miles away.

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## **Option 1: Americanize the War, and Fight to Win!**

The survival of free, independent, non-communist South Vietnam is necessary to protect U.S. strategic interests in the Western Pacific and in East Asia. For the last ten years, this small U.S. ally has been the victim of aggression by armed minorities within South Vietnam who are directed and supplied by communist North Vietnam. More recently, communist North Vietnam has sent into South Vietnam trained military units that have launched unprovoked armed attacks against the government of South Vietnam. The United States must take whatever steps are necessary to defend South Vietnam against this communist aggression and to demonstrate that the communists cannot succeed in using these so-called "wars of national liberation" to enslave more people. If South Vietnam were to fall to the communists, its immediate neighbors—Laos, Cambodia, and Thailand—would become subject to increased communist subversion

and aggression. Just as a row of dominos will topple one by one if the first domino goes down, so the free nations of Southeast Asia could fall under communist control. Even our allies in the Philippines and Malaysia would find it difficult to resist this pressure. Ultimately, all of our country's strategic, political and economic interests in this vital area of the world would be endangered. Our avowed enemies, China and Soviet Russia, would expand their influence and increase their strength. We have no choice: we must stop the advancing wave of communist aggression in Southeast Asia now!

We learned from the events leading up to World War II, specifically from the appeasement of Adolf Hitler at Munich



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in 1938, that if aggression is not checked immediately, the aggressors are encouraged. The American people have met similar challenges in the recent past. The Truman Doctrine, the Marshall Plan, and NATO stopped Soviet communism from expanding into Western Europe after World War II. Communist guerrilla forces were defeated with U.S. aid in Greece (1946-7), Malaysia (1948-52), and the Philippines (1946-54). In addition, in South Korea in 1950-53, The United States and its free world allies repulsed overt communist armed aggression.

The situation today in South Vietnam is critical. The United States must take over the war. Our troop commitment should be immediately increased from the present level of seventy thousand to four hundred thousand, if necessary, by the end of this year. U.S. military operations in the south should shift away from the passive defense of static positions and adopt aggressive search-and-destroy tactics against communist forces. In addition, sustained, massive bombing of military targets in North Vietnam will slow the infiltration of troops and supplies and punish the aggressor. We must not repeat the mistake of Korea, where the U.S. military was denied the political backing to achieve victory. U.S. forces in Vietnam should not be asked to fight a war with one hand tied behind their backs. There is no substitute for military victory. We must fight to win.

### The United States should take the following steps

**1.** Turn over primary responsibility for directing and prosecuting the war to the U.S. military.

2. Rapidly increase the U.S. troop commitment to four hundred thousand, if necessary, and pursue an aggressive search-and-destroy campaign against the communist forces in the south.

**3.** Increase the bombing of North Vietnam to include all targets involved in the war effort.

**4.** Mobilize the reserves and shift U.S. economic resources toward the war effort.

**5.** Explain to the American people the gravity of the situation in Vietnam, the values that are at risk, and the anticipated costs and duration of the effort required.

### Lessons from History

• The failure of the Western democracies at Munich in 1938 to check the aggression of Hitler led to further Nazi aggression and World War II.

• Communist-led insurgencies in Greece, Malaysia, and the Philippines were defeated with the assistance of the United States and its free world allies. • The expansion of communist power into Western Europe in the late 1940s was thwarted with a determined combination of U.S. political, economic, and military efforts.

• The Soviet Union abandoned its attempt to force the United States out of Berlin during the early 1960s when convinced of American determination and military superiority.

## **Option 2: Escalate Slowly and Control the Risks**

The honor, determination, and credibility of the United States are at stake in South Vietnam. Since 1950, successive U.S. governments under Presidents Truman, Eisenhower, Kennedy, and Johnson have pledged to protect South Vietnam from communist aggression. When South Vietnam was created in 1954 at the Geneva Conference, the United States declared its opposition to any attempts to alter the settlement by force. Shortly afterward, the United States and its South East Asian Treaty Organization allies pledged to protect South Vietnam and its neighbors, Laos and Cambodia. U.S. economic, political, and military aid helped this young nation in its infancy. Our country is internationally recognized as the "godfather" and patron of South Vietnam. The increasingly visible U.S. commitment over the past four years has linked our country's prestige and credibility with the fate of South Vietnam to fall under communist control? What potential enemy would be deterred by our pledge to oppose aggression if we fail to stand up to North Vietnam? Could the Western Europeans be expected to trust us with their fate in the face of Soviet nuclear threats when we cannot defend the South Vietnamese from insurgents armed only with conventional weapons?

History shows us that when nations lose their credibility, their power to influence others and protect their national interests suffer. When the Western European democracies reneged on their commitments to Czechoslovakia at Munich in 1938 and allowed Adolf Hitler to pressure that country into submission, they also cast doubt on their promise to defend Poland from German attack. World War II was the result. Similarly, the failure of the United States to back up its warnings to Japan in the 1930s emboldened Japanese militarists to extend their aggression to Pearl Harbor. In contrast, U.S. successes in the late 1940s and 1950s in thwarting Soviet expansion into Western Europe were due to the credibility of our pledge to counter Soviet



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aggression with massive, overwhelming retaliation. Likewise, our success in 1962 in forcing the Soviets to remove their missiles from Cuba demonstrated that a measured, credible response to aggression will convince even the most powerful of enemies to back down.

We must take effective measures to convince the North Vietnamese and the insurgents in the south that they will not be permitted to achieve control of South Vietnam and we must take whatever actions necessary to do so. Slowly and steadily squeezing harder on North Vietnam by increasing our bombing of military targets in a graduated, calculated manner would be the most effective approach. Such a strategy will convince the communists of our determination and overwhelming military superiority. At the same time, we would avoid provoking increased involvement by the Soviet Union and China, and alarming the American people with a hasty, and perhaps unnecessary, crash buildup. In addition to stepped-up bombing, additional American troops should be dispatched into South Vietnam to check the tide of government defeats and buy enough time for our campaign against North Vietnam to achieve its objectives. We should cut communist supply lines from Laos and the north by bombing, and we should initiate long-range programs to strengthen the ARVN and build public support for the Saigon government.

Although the American people must understand the need for increased U.S. military involvement in Vietnam, we should not put the economy on a war footing, nor should we call up the reserves. These actions could endanger our domestic programs and provoke demands for more drastic military action. We must control the pace of U.S. involvement.

### The United States should take the following steps

1. Send additional American ground troops to South Vietnam to check the tide of communist advances.

2. Undertake a stepped-up bombing campaign against military targets in North Vietnam to convince North Vietnamese leaders to halt their involvement in the war.

3. Initiate long-term programs to strengthen the ARVN, and increase support for the Saigon government by involving U.S. forces in building schools, hospitals, and other civilian projects.

### Lessons from History

• The failure of the British and French to honor their commitment to Czechoslovakia in 1938 led Hitler in 1939 to believe that Britain and France would not defend Poland from a German invasion.

• Japanese aggression in the Pacific before Pearl Harbor was not deterred by U.S. warnings because we failed to back up our words with action.

4. Assure our allies and the Soviet Union that, while not seeking to widen the war, we will not accept the defeat of the South Vietnamese government through communist aggression.

5. Remind the American people of our commitment to South Vietnam and ask them to continue to support all measures necessary, while avoiding the dangers raised by mobilizing the reserves and shifting to a war economy.

• Credible commitments to Western Europe backed up by our willingness to employ all military measures necessary contained Soviet expansion after 1947.

• Carefully controlled military escalation and credible threats convinced the Soviet Union in 1962 to reverse its aggressive policies in Cuba and to withdraw its missiles.

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## Option 3: Limit Our Involvement and Negotiate a Withdrawal

The potential risks of increasing U.S. military involvement in Vietnam now clearly outweigh any likely benefits of our presence. The military situation has deteriorated to the point that even massive American troop reinforcements cannot guarantee victory. The present government in Saigon is an unstable military dictatorship that has little popular support. South Vietnam is not essential to the national security of the United States. Moreover, the fall of South Vietnam to the communists would not inevitably mean that the rest of Southeast Asia would follow, like a row of mindless dominos. Each nation in this region has a unique political, economic, and strategic position. Many will continue to remain strong U.S. allies regardless of the fate of Vietnam. Our most important global interests, which lie in Western Europe and the Western Hemisphere, will be threatened if our economic and military resources are committed to a costly, and probably hopeless, land war in Asia. The longer that we are in Vietnam and the larger our involvement, the greater the stakes become and the more difficult it will be to withdraw. Such an outcome will seriously damage U.S. prestige and credibility.

History warns us of the difficulty of fighting a successful war against insurgents in the jungles and rice paddies of Asia. Even though the French had overwhelming military superiority, they were unable to suppress the revolt of the Vietminh, and eventually pressures at home forced them to retreat in a humiliating manner. Experts on guerrilla warfare maintain that defeating an insurgency requires a ten to one advantage in troops. For the United States, that means a commitment of more than five hundred thousand soldiers in South Vietnam for many years. In 1954, U.S. army commanders and congressional leaders argued convincingly against sending in American forces to stave off the French defeat in Indochina. Their arguments hold true today. Even the proponents of increased American military involvement offer no prospect of a quick victory. The steady decline of public support during the Korean War demonstrates that the American people are unlikely to tolerate a long, costly, indecisive

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war for limited objectives in Asia again. Finally, the Strategic Bombing Survey done by the U.S. Army in Germany after World War II showed that even massive bombing by itself does not destroy the will to fight in a determined opponent. North Vietnam, which is less industrialized than Germany was, is less likely to bend before such an air campaign. In fact, bombing might heighten the country's resolve. Pentagon studies have estimated that U.S. bombing missions cost the United States \$10 for \$1 worth of damage to North Vietnam.

No additional American forces beyond those already promised should be sent to Vietnam. The bombing campaign against North Vietnam should be reduced, as should be the scope of U.S. military operations in the south. Meanwhile, we should seek a negotiated settlement that would enable us to gradually reduce our presence in South Vietnam. We must cut our losses, but not at the cost of seriously damaging American honor and credibility.

Since the initial U.S. commitment to South Vietnam in the mid-1950s was clearly linked to the development of a free, democratic Vietnam, the American people will understand that the present military dictatorship in Saigon no longer can justly claim that commitment. How can American soldiers be expected to die for a government that the South Vietnamese people themselves are reluctant to fight for? The United States has done all that could reasonably be expected. Gradually withdrawing now represents not a retreat, but a realistic reappraisal of a situation that has changed drastically since our commitments in 1956-1961.

### The United States should take the following steps

**1.** Halt any further buildup of American forces in Vietnam beyond those already promised.

**2.** Reduce the bombing against North Vietnam and the scope of American military operations in South Vietnam.

**3.** Seek a negotiated settlement with Hanoi that would permit U.S. forces to turn over their duties to the South Vietnamese gradually.

Lessons from History

**4.** Distance itself from the present Saigon government.

**5.** Assure the American people that our original commitment to a democratic South Vietnam has been fulfilled and, given the nature of the present military dictatorship in Saigon, is no longer binding.

• The disastrous French experience in Indochina showed the difficulty of a non-Asian army defeating a native guerrilla force with popular backing.

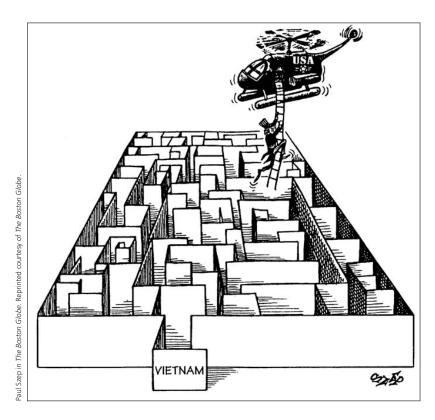
• The French Indochina War also illustrated the domestic political unrest that such a war can generate in a democratic society. • Successful anti-guerrilla campaigns require substantial troop commitments and a long-term effort.

• The Korean War demonstrated that the American people will not support a drawn-out, costly, inconclusive war for limited objectives.

## **Option 4: Unilateral Withdrawal—Pull Out Now!**

The present involvement of the United States in the Vietnamese civil war is contrary to American values and interests. Originally motivated by high ideals, we now find ourselves spending American lives and resources to keep in power an unpopular, undemocratic, military dictatorship. We have no right to impose upon the people of Vietnam a government of our choosing. The present government in Saigon is kept in power only by the support of the United States. The Vietnamese must be allowed to decide their own destiny. We have no strategic interests in Vietnam which would require even minimal American military involvement. To assume that we know what is best for a people halfway across the world having completely different traditions and values, and to employ our overwhelming military might to impose our solution on them, is unjustified, arrogant, and immoral. The United States cannot preserve its democratic values at home while it is betraying them abroad. Continued involvement in this mistaken effort will demonstrate to the world and to the American people the folly of this policy.

One of the fundamental principles upon which this nation was built was the determination to avoid involvement in the internal disputes of other nations, even when parties to these disputes were invoking the cause of freedom and liberty. Our stature in the world has been built upon our example, not our standing armies. An examination of the history of Indochina reveals that the current conflict is the continuation of the national struggle which began against the French in 1946. In assuming the role that the French abandoned in 1954, we are seen by the Vietnamese as another white, imperialistic power seeking to impose its will. Just as the French were forced to accept a humiliating defeat after a long and costly struggle, so



we run a terrible risk if our present policy is not reversed. By ignoring its obligations under the Charter of the United Nations, the United States is undermining the principle of the rule of law, which forms the cornerstone of the United Nations system, one the United States and its allies erected after World War II. The United States, as well as North Vietnam, is guilty of violating this principle. The terrible costs of international lawlessness were tragically revealed in World War II and in the Korean War. If we continue

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> on this misguided course, the world will blame us for the tragedy that will follow. Three times this century, American boys have been called upon to fight and die under the banner of freedom and world peace. We cannot ask them to die in the jungles of Asia for a corrupt dictatorship that even the Vietnamese people are unwilling to fight for.

The U.S. government should immediately halt the deployment of additional American troops to Vietnam, and should begin withdrawing those forces currently there. The responsibility for resolving the conflict in Vietnam should be brought before the United Nations, where it belongs. Our economic and military aid to the Saigon government, which feeds the continued carnage in this unhappy country, should also be reduced.

The U.S. government should explain to the American people that our values, security concerns, and responsibility to world peace and order do not permit the continued support of what has become an increasingly repressive government. Americans will understand that the principles which have guided this nation from its birth are more important than a poorly conceived policy based on an incomplete understanding of a complex situation thousands of miles away.

### The United States should take the following steps

**1.** Halt any further deployment of U.S. military forces to South Vietnam.

**2.** Begin to withdraw those U.S. military forces already in South Vietnam.

3. Reduce our economic and

military assistance to the military dictatorship in Saigon.

**4.** Call on the United Nations to take responsibility for resolving the conflict in Vietnam.

### Lessons from History

• The decision of U.S. leaders before World War II to avoid involvement in the internal disputes of other nations was a foundation of our country's peace and prosperity.

• As the national revolutions that have taken place in Asia since the end of World War II have indicated, attempts by Western countries to impose their power in the region inevitably triggers a fierce backlash. • Violation of the rule of law by resorting to force, regardless of provocation, has led to increased international lawlessness and threats to world peace.

• The defeat of the French in 1954 indicated that a white, Western army, even with numerical superiority, cannot defeat insurgents that the people in Southeast Asia support.